



10 Clientelism and party politics in the Philippines

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[The] Philippine polity, unlike those of most present-day Western democracies, is structured less by organized interest groups or by individuals who in politics think of themselves as members of categories, i.e. of distinctive social classes or occupations, than by a network of mutual aid relationships between pairs of individuals ... To a large extent the dyadic ties with significance for Philippine politics are vertical ones, i.e. bonds between prosperous patrons and their poor and dependent clients.

Carl Landé (1965: 1)

Introduction

For more than four decades, much of the academic work on Filipino elections and party politics continued to be a postscript to the patron–client factional framework (*pcf*) advanced by Carl Landé and other scholars in the 1960s. The basic argument of the *pcf* is that “Philippine politics revolves around interpersonal relationships – especially familial and patron–client ones – and factions composed of personal alliances” (Kerkvliet 1995: 401). While the *pcf* has endured time and continues to be cited by political analysts, it has also been criticized for reifying the role of socio-cultural values in structuring politics first in rural and peasant-based economies, and later, in modernizing urban communities (Kawanaka 2002, Sidel 1999).¹ However, clientelism has proven to be resilient and highly adaptable to a range of political, economic, and cultural settings (Hicken 2011). Especially, though not only, in developing polities, clientelism plays a crucial role in the process of continuity and change associated with the growth – and decline – of political institutions (Archer 1989).

In the Philippines, clientelism continues to shape the organization of party politics to a great extent. Since 1987, an average of 33.5 percent of all lower house representatives elected to Congress has switched parties in pursuit of resources allocated through clientelistic networks. Tellingly, 60.2 percent of these party switchers usually jumped into the party of the sitting president thereby producing monolithic (albeit short-lived) political behemoths. Fueled by presidential patronage, these monolithic parties have dominated Philippine politics under the past five administrations, notably the *Laban ng Demokratikong*

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1 *Pilipino* (Struggle of Democratic Filipinos, LDP) during the term of Corazon
 2 Aquino, followed by the Lakas NUCD-UMDP founded by Fidel Ramos, the
 3 *Laban ng Makabayang Masang Pilipino* (Struggle of the Patriotic Filipino
 4 Masses, LAMMP) of Joseph Estrada, and, most recently, the Liberal Party (LP)
 5 under Benigno Aquino III. Not surprisingly, 57 percent of the legislators from
 6 the dominant party belong to political clans. Around 160 of these political clans
 7 have had two or more members who have served in Congress, and they account
 8 for more than 400 of the 2,407 men and women who have been elected to the
 9 national legislature since 1907.

10 Since the formation of the first political parties under American colonial rule,
 11 political parties have continued to exist (in one form or another), even under
 12 extremely undemocratic periods of Philippine history such as the Japanese Occu-
 13 pation during the Second World War and the period of dictatorship under Ferdi-
 14 nand Marcos.² But they never evolved into strong and credible political entities,
 15 even after the restoration of democracy in 1986. This absence of strong and cred-
 16 ible political parties, caused to a large extent by the persistence of clientelistic
 17 networks, continues to exact a prime democratic deficit on the Philippine polit-
 18 ical system.

19 What accounts for the persistence of clientelism in Philippine party politics?
 20 Following recent developments in the theory and practice of clientelistic politics,
 21 this chapter will present an institutional view of clientelism and delineate current
 22 mechanisms for clientelistic practices by political parties in the Philippines. Spe-
 23 cifically, it seeks to provide an overview of how clientelism shapes party organ-
 24 ization and how party organization may determine the kind of clientelistic
 25 strategies a party would pursue.

26
 27 **Rethinking clientelism and patronage**
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29 There is no single accepted definition of clientelism, but there have been many
 30 definitions offered in the literature.³ One of the classic definitions was coined by
 31 James Scott (1972: 92) who described clientelism as a relationship

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 33 in which an individual of higher socio-economic status (patron) uses his
 34 own influence and resources to provide protection or benefits, or both, for a
 35 person of lower status (client) who, for his part, reciprocates by offering
 36 generous support and assistance, including personal service, to the patron.
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38 More recently, political scientists like Hicken (2011), Kitschelt and Wilkinson
 39 (2007), or Stokes (2007) have linked clientelism directly to elections. Kitschelt
 40 and Wikinson (2007: 2), for example, refer to clientelism as ‘the direct exchange
 41 of a citizen’s vote in return for direct payments or continuing access to employ-
 42 ment, goods, and services’. Regardless of the context, clientelism is usually
 43 marked by a number of key characteristics, most notably iteration, status
 44 inequality and reciprocity (see Tomsa and Ufen in Chapters 2 and 3 of this
 45 volume).⁴





While the terms patronage and clientelism are often used interchangeably, clientelism is treated here as a much broader phenomenon than patronage, in which patronage is simply a specific strategy that may or may not be used as part of a clientelistic exchange. Moreover, an important difference lies in the position and types of resources available to the patron. In patronage, the patron must be an office holder or have access to state resources. In clientelism, the patron may or may not hold public office and must rely on alternative means of exchange (i.e., private resources, party resources, etc.).

Clientelistic parties from a comparative perspective

A number of political systems around the world are still rooted in either patronage-based or clientelistic practices, in which parties reward their supporters with private goods after being elected to office. Under clientelistic systems, ‘parties create direct bonds with voters, usually through side payments such as pork barrel’ (Scheiner 2006: 3–4). Contrary to popular perception that the practice of clientelistic politics is limited to poor and underdeveloped countries, resilient clientelistic structures have been observed even in established party systems in advanced industrial democracies such as Italy, Japan, Austria, and Belgium (Kitschelt 2007). Of course, it goes without saying that the influence of clientelism is still prevalent and even more pronounced in many developing countries, where a growing body of evidence reveals the remarkable extent to which parties engage in machine politics (Gans-Morse 2010).

Under clientelistic systems, the party that delivers the most material inducements gets the most competitive advantage over rival parties. Thus, clientelism also impacts on the nature of party competition in a political system. In examining the once dominant Liberal Democratic Party (LDP) of Japan, Ethan Scheiner (2006) observed that clientelism is necessary but not sufficient to bring about party competition failure. Rather, a combination of clientelism and two other factors – centralized governmental fiscal structure and institutionalized protection of political clienteles – stack the advantage against opposition parties.

In terms of clientelistic practices, the Philippines shares a lot of similarities with the Japanese case. However, one major point of divergence is that in the Philippines, it is the combination of clientelism and a weak centralized bureaucracy that has led to the perpetuation of patronage-based, vote-seeking organizations largely built around dominant local political clans and warlords. The institutional basis and mechanics of party-based clientelism in the Philippines will be discussed in the following sections of this chapter.

Institutional roots of clientelistic parties in the Philippines

Clientelistic practices have largely shaped the organization of political parties in the Philippines, in the same way that party organization influences the type of clientelistic strategies a political party will implement (Hicken 2011). Over time, political parties in the Philippines have evolved primarily into ‘office-seeking





1 parties' – a category that Wolinetz (2002: 150) refers to as 'primarily interested
2 in securing the benefits of office, getting its leaders into government, enjoying
3 access to patronage, etc. – even if this means sharing power with others or pur-
4 suing strategies which fail to maximize its share of the vote.'

5 The following paragraphs will outline how three specific institutional factors
6 have shaped clientelistic practices among Filipino political parties. First, institu-
7 tional choices can influence future decision making of individuals through a
8 process of path dependency.⁵ Second, territorial boundaries of administrative struc-
9 tures interface with the political structures, especially at the local level. Third, the
10 'rules of the game' can provide incentives and disincentives for individuals to
11 maximize their utilities. What follows is a discussion of how these institutional
12 effects have shaped clientelistic practices among Filipino political parties.

13 ***Roots in colonial state-building***

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16 In his groundbreaking analysis of the impact of party origins on patterns of
17 party-voter linkages, Martin Shefter (1994) argues that a party's decision to
18 pursue or eschew a patronage-based strategy largely depends on the sequence
19 and timing of two events: the formation of a constituency for bureaucratic auton-
20 omy and the mobilization of a mass electorate. In societies where 'internally
21 mobilized' or 'insider' parties develop before the establishment of a professional
22 bureaucracy, there are greater opportunities to raid the public coffers in order to
23 distribute patronage goods to supporters. Applying Shefter's 'critical experience
24 approach' to the Philippine case brings back the role of state structures and insti-
25 tutions in shaping political competition, economic accumulation, and social rela-
26 tions (Sidel 1999).

27 Political parties were implanted in the Philippines during the period of colon-
28 ial rule. The process of colonial state-building was undertaken in the following
29 manner: first, local autonomy preceded the development of central authority;
30 second, party formation preceded national elections; and third, elections pre-
31 ceded bureaucratic institutionalization. Adapting the 'indirect rule' strategy of
32 the previous Spanish colonizers, the American colonial administration relied
33 heavily on local clans or principalia to consolidate colonial power throughout
34 the archipelago (Cullinane 2003; Hutchcroft 2000; Paredes 1989).

35 The country's first political party – the Partido Federalista – was founded by
36 Filipino elite politicians in 1900 to facilitate clientelistic relations with their
37 American colonial patrons (Paredes 1989). It was established long before the
38 holding of the first national election under American colonial rule. By the time
39 the first election for the national legislature was held in 1907, colonial support
40 had already shifted to the younger set of provincial-based political leaders who
41 formed the Nacionalista Party⁶ (Cullinane 2003). Building on their base of local
42 notables, *caciques*, and political clans, the Americans gradually introduced
43 elections from the municipality (1901) to the province (1902), the national
44 legislature (1907) and culminating in presidential elections under the Philippine
45 Commonwealth (1935).





The introduction of political parties and elections as institutional mechanisms for selecting representatives to the legislature created an avenue for fostering national linkages among local political clans in the country. The establishment of the Philippine Assembly, the precursor of the Philippine Congress, in 1907 opened the way for local politicians to aspire for national power. With the use of local bailiwick support, the *caciques* were able to entrench themselves in the legislature (Anderson 1988).

Manacsa and Tan (2005) present three reasons why political parties failed to develop along social cleavages in the latter period of Philippines political history. First, the extensive budgetary and allocative powers bestowed upon the post-war Philippine executive prevented politicians from sustaining credible opposition for fear of being shut out of the patronage structure. Second, the Anti-Sedition Law of 1901 and the crackdown on left-wing parties after the Second World War inhibited the formation of a counter-elite along class-based lines. Lastly, the post-war political parties suffered from weak internal organization, structure, and discipline, which resulted in weak party loyalties and constant party-switching.

For almost three decades, the pattern of inter-party competition solidified behind two parties – the Nacionalista Party (NP) and the Liberal Party (LP). The rivalry between the two parties dominated Philippine politics from 1946 until 1972 despite their essentially identical structures, social make-up, and policies. This intra-elite competition was then ruptured by 14 years of authoritarianism under the Marcos dictatorship. The ouster of Marcos in 1986 and the restoration of democratic rule offered an opportunity to reboot the Filipino party system. However, the same pre-martial law patterns of competition emerged, just with more than two parties.

Roots in central–local relations

The nature of central–local relationships is one of the main determinants of Philippine politics. Local politics in the Philippines, since the time of the American colonial period, has largely revolved around two major concerns: one, who is best at generating funds from the central government and control its allocation and two, who controls the major economic activities (both legal and illegal) in the community (Rocamora 2004). Ironically, while the American colonial period has left a legacy of overly centralized administrative decision-making structures in Manila, the capital has long demonstrated its seemingly weak capacity for sustained administrative supervision of provincial and local officials (Hutchcroft 2000).

For four decades, the American colonial administration embarked on an institution-building project under the rubric of Filipino ‘self-government’. Provincial governors were indirectly elected by municipal officials in 1902, followed by their direct election (albeit by the elite electorate) in 1906. In reality, the early elections encouraged the emergence of extensive intraprovincial linkages and factions that tied into a larger network of provincial politics. These





1 provincial elites became the major building blocks of a national elite with their
2 election into the national legislature in Manila by 1907. Paradoxically, a highly
3 restricted elite found its political fortunes expanded to increasingly higher levels
4 of government (Hutchcroft and Rocamora 2003). Under this process, the Ameri-
5 can colonial administration coopted members of the elites including many land-
6 owners, merchants, and professionals, all of whom held key local positions in
7 the late Spanish colonial era (Abinales and Amoroso 2005).

8 The emergence of the local economic elite and its subsequent transformation
9 into a powerful political-economic elite came on the heels of the deliberate crea-
10 tion of new political institutions by the American colonial government. Thus, as
11 Hutchcroft and Rocamora (2003: 263) argued, ‘institutional rather than socio-
12 economic factors are most important to understanding the stature that this elite
13 came to possess during the early American period (and which this elite has,
14 indeed, enjoyed ever since)’.

15 During the colonial period, the contentious struggles between central author-
16 ity and local autonomy under US Governor General William Howard Taft were
17 gradually resolved in favor of the provincial elites who were empowered by the
18 structures of governance institutionalized by the American colonial administra-
19 tion. As a result, the Filipino quest for self-government became synonymous
20 with the quest for local autonomy, national legislative authority, and patronage
21 opportunities (Hutchcroft 2000).

22 The establishment of a national legislature in 1907 provided the institutional
23 arena for the expression of local interests. The institutional innovations intro-
24 duced by the Americans created a solid, visible ‘national oligarchy’ (Anderson
25 1998). Hutchcroft (2000: 292) notes how the ‘provincial-elites-turned-national-
26 politicos elected to the Assembly skillfully utilized their new authority, and con-
27 sistentlly worked both to consolidate their power at the national level and extend
28 their autonomy at the local level.’ From the ranks of these local elites emerged
29 political clans who built dynasties in their respective communities sustained by
30 patronage derived from the national government. Thus, in ‘the Philippine
31 context, a key political mechanism used to negotiate contentious state-society
32 linkages driven by powerful family and clan interest has been an electoral
33 process fuelled by a pervasive system of patronage linking national and local
34 political elites’ (Rivera 2011: 61).

35 Moreover, central–local relations in the Philippines have been aggravated by
36 the highly centralized, yet weak presidential system of government. Historically,
37 a powerful chief executive has exercised vast control over fiscal powers and
38 patronage resources. Given the absence of a programmatic party system, the
39 president is dependent on local political bosses and clans to mobilize electoral
40 support and implement central government policy. Consequently, ‘[p]residents
41 and local bosses are therefore equally powerful (if at different stages in the polit-
42 ical cycle) – a strange political system which is neither centralized nor decentral-
43 ized’ (Rocamora 2004: 55). The legacy of this highly centralized administrative
44 bureaucracy juxtaposed with weak political institutions continued throughout
45 various junctures of Philippine political history. From the Commonwealth





administration of President Manuel L. Quezon to the authoritarian regime of President Ferdinand Marcos and beyond, the primary consideration has always been to centralize patronage resources rather than to centralize administrative structures.

Roots in the rules of the game

The combination of a powerful presidency and the electoral system for the House and the Senate also served to amplify the historical and sociological deficiencies of the Filipino party system.⁷ In fact, these two institutional features have remained relatively constant across the pre- and post-authoritarian periods (Hicken 2009). Aside from these two, patronage has also been a constant feature of Filipino politics in the two historic junctures.

Interestingly, post-1986 party politics resembled the pre-Marcos era in substance, but not in form. The return to democracy brought with it a whole host of new parties rather than the return to prominence of the Nacionalista and Liberal Parties. Kasuya (2009) has attributed the increased number of parties competing in elections to the increase in the number of viable presidential candidates in the post-Marcos period. In her ‘presidential bandwagon framework’, the introduction of a single term limit for the office of the presidency destabilized the legislative party system since legislative candidates now tended to affiliate themselves with the most viable presidential candidates by switching parties. Aspiring presidential candidates think they have a higher chance of winning without an incumbent running for re-election. The absence of an incumbent vying for reelection coupled with weak party loyalties serve as incentives for potential presidential aspirants to launch new parties and entice legislative candidates to switch parties with the promise of access to patronage. Unlike in the pre-Marcos era in which there were only two viable candidates who used two party labels, NP and LP, the post-Marcos era saw an increase in the number of viable presidential candidates and new parties resulting in the wide fluctuation in the set of parties from one election to another.

Party-based clientelistic politics at the national level

Thus, the two-party system that was institutionalized in the pre-authoritarian postwar republic was replaced by a ‘labyrinthine’ (Ufen 2008: 335) multi-party system under a restored presidential form of government.⁸ Most of these new parties emerged from the organizations, mass movements, and individual politicians that comprised the anti-Marcos coalition.⁹ At the same time, individual politicians and political clans closely identified with the ousted regime began abandoning Marcos’ political party – the *Kilusang Bagong Lipunan* (New Society Movement, KBL) – to form their own parties or switch to the other side. Thus, the party system remained fluid and underdeveloped as these newly emergent parties failed to consolidate into large, mass-based national parties.

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1 Since 1987, a number of parties and coalitions have been organized and dis-
2 solved in successive local and national elections. The effective number of parties
3 (ENP) nationwide in the post-authoritarian Philippines has been placed at 2.6
4 (Hicken 2009), though abstract figures do not capture the complexities of party
5 mergers and switching of legislators between parties (see Tomsa in Chapter 2 of
6 this volume). Generally though, between 1992 and 2010, two parties have con-
7 sistently demonstrated positive votes/seats conversion, while another party has
8 steadily declined in performance. In the 2010 national elections, two pre-martial
9 law political parties have experienced a resurgence while only one among the
10 post-Marcos parties – Lakas – has consistently enjoyed positive gains as com-
11 pared to the LDP and NPC (see Table 10.1). The relative strength of Lakas was
12 drawn from its performance as the ruling party under two presidential adminis-
13 trations (Fidel Ramos and Gloria Macapagal Arroyo). The LDP has continuously
14 lost its share of the votes while NPC has managed to maintain its modest share.
15 The two traditional parties – NP and LP – have shown positive signs of revived
16 strength as they slowly gain modest shares of the votes. However, the constant
17 shifting of candidates from one party to another has also contributed to the high
18 volatility in the voters' choice.

19 The regular split and merger of political parties into ad hoc coalitions further
20 weakens party linkages in society, thus replacing 'democratic accountability'
21 with 'clientelistic accountability'. Clientelistic accountability 'represents a trans-
22 action, the direct exchange of citizens' vote in return for direct payments or con-
23 tinuing access to employment, goods, and services' (Kitschelt and Wilkinson
24 2007: 2). The weak citizen-party linkages can be further observed with the
25 results of the public opinion surveys conducted by Pulse Asia in March 2010
26 where an extremely high 91 percent of respondents did not identify with any
27 political party (see Table 10.2). Only 3.8 percent identified with the Liberal Party
28 (LP), 1.9 percent with the Nacionalista Party (NP), 0.9 percent with the Pwer-
29 sang Masang Pilipino (Force of the Pilipino Masses, PMP), and only 0.4 percent
30 with the Lakas Kampi CMD. Among these parties, the two traditional parties
31 enjoyed support across all demographic characteristics. On the other hand, the
32 populist PMP of former President Joseph Estrada and the once dominant Lakas
33 party of two presidential administrations both performed dismally even among
34 its core constituencies.

35 The institutional configurations that emerged in the post-Marcos period serve
36 to propagate and sustain clientelistic exchanges among parties and voters. But
37 what are the mechanisms for clientelistic exchange in the Philippines? Figure
38 10.1 presents the logic of clientelism in the House of Representatives. The fol-
39 lowing sections will discuss the elements that bind parties and voters into clien-
40 telistic linkages, with specific focus on legislative parties. Particular attention
41 will be paid to the prevalence of political clans, the phenomenon of party switch-
42 ing, the emergence of dominant yet short-lived parties as well as pork barrel
43 arrangements.



Table 10.1 Percentage of votes/seats obtained by all relevant parties in the House of Representatives, 1992–2010

| | Lakas Kampi CMD | | LDP | | NPC | | LP | | NP | |
|------|-------------------|-------|-------------------|-------|-------|-------|------------------|-------|-------|-------|
| | Votes | Seats | Votes | Seats | Votes | Seats | Votes | Seats | Votes | Seats |
| 1992 | 21.2 | 20.1 | 45.0 | 66.7 | 18.7 | 15.1 | 6.9 ^a | 4.2 | 3.9 | 3.5 |
| 1995 | 40.7 ^b | 49.0 | 10.8 | 8.3 | 12.2 | 10.8 | 1.9 | 2.5 | 0.8 | 1.0 |
| 1998 | 49.0 | 53.9 | 26.7 ^c | 27.0 | 4.1 | 4.4 | 7.3 | 7.3 | – | – |
| 2001 | 35.0 | 35.6 | 10.0 | 10.2 | 21.0 | 19.5 | 7.0 | 9.2 | 0.1 | – |
| 2004 | 35.3 | 44.3 | 7.6 | 5.2 | 19.6 | 25.2 | 11.0 | 13.8 | 0.5 | 1.0 |
| 2007 | 25.5 | 38.0 | 1.5 | 1.3 | 10.9 | 11.6 | 8.7 | 6.6 | 1.5 | 3.3 |
| 2010 | 38.5 | 37.1 | 0.5 | 0.7 | 15.3 | 10.8 | 20.3 | 15.8 | 11.4 | 9.0 |

Source: Commission on Elections (COMELEC), various years.

Notes

- a In coalition with the PDP-Laban fielded common slate of candidates
 b The Lakas NUCD-UMDP and the LDP formed a national coalition but also fielded separate congressional slates
 c The LDP was the core party in the Laban ng Makabayang Masang Pilipino (Struggle of the Nationalist Philippine Masses, LAMMP) coalition, together with the NPC and the Partido ng Masang Pilipino (Party of the Filipino Masses, PMP)

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Table 10.2 Citizen-party linkages based on Pulse Asia survey, March 2010*

| | <i>None</i> | <i>LP</i> | <i>NP</i> | <i>PMP</i> | <i>Lakas</i> | <i>NPC</i> | <i>Others</i> |
|--------------------|-------------|-----------|-----------|------------|--------------|------------|---------------|
| Total | 91.0 | 3.8 | 1.9 | 0.9 | 0.4 | 0.0 | 1.3 |
| Occupation | | | | | | | |
| <i>Working</i> | 90.1 | 3.5 | 2.2 | 1.5 | 0.5 | 0.1 | 2.4 |
| Government | 88.3 | 2.9 | 2.3 | – | 1.6 | – | 5.7 |
| Private | 92.0 | 3.1 | 1.5 | 1.3 | 0.5 | – | 1.9 |
| Self-employed | 89.0 | 3.5 | 2.6 | 1.9 | 0.4 | 0.1 | 2.5 |
| Farmer/Fisherfolk | 91.6 | 3.8 | 2.2 | 1.4 | 0.3 | – | 1.2 |
| <i>Not working</i> | 91.9 | 4.2 | 1.5 | 0.5 | 0.4 | 0 | 1.1 |
| Classa | | | | | | | |
| ABC | 84.4 | 8.6 | 3.8 | 0.3 | 0.6 | – | 2.2 |
| D | 91.6 | 3.8 | 1.2 | 0.9 | 0.4 | 0.0 | 1.4 |
| E | 91.5 | 2.7 | 2.7 | 1.2 | 0.3 | 0.1 | 1.5 |
| Locale | | | | | | | |
| Urban | 89.1 | 4.6 | 2.0 | 1.0 | 0.4 | 0.1 | 3.2 |
| Rural | 92.9 | 3.1 | 1.8 | 1.0 | 0.4 | – | 1.3 |

Source: Pulse Asia (2010).

Note

* Respondents who identified with a political party or not.

Political clans

In the Philippines, clans, not parties, have been the building blocks of politics. Through the years, the adaptive strategies of the political clans have mirrored the country's shifting contours within the socio-economic and political terrain. More than the seemingly immutable and unequal socio-economic structure, continuing clan dominance is both the reason for as well as a product of the failure to develop a truly democratic electoral and party system¹⁰ (Teehankee 2001, 2007).

As part of the Filipino politicians' effort to internalize the benefits of political office, the 'political clan' has become the most prevalent and preferred form of organization in local politics. In the absence of stable party organizations, the clan provides a ready corps of supporters through longstanding personal networks (De Dios 2007). As McCoy (1994: 10) emphasizes,

such familial coalitions bring some real strengths to the competition for political office and profitable investments. A kinship network has a unique capacity to create an informal political team that assigns specialized roles to its members, thereby maximizing condition and influence.

Dependence on local political clans as the vehicle for clientelistic exchanges by national level politicians (i.e., president and senators) provides a strong disincentive for the institutionalization of political parties. Moreover, congress acts as a nexus for national-local clientelistic exchanges, thereby encouraging

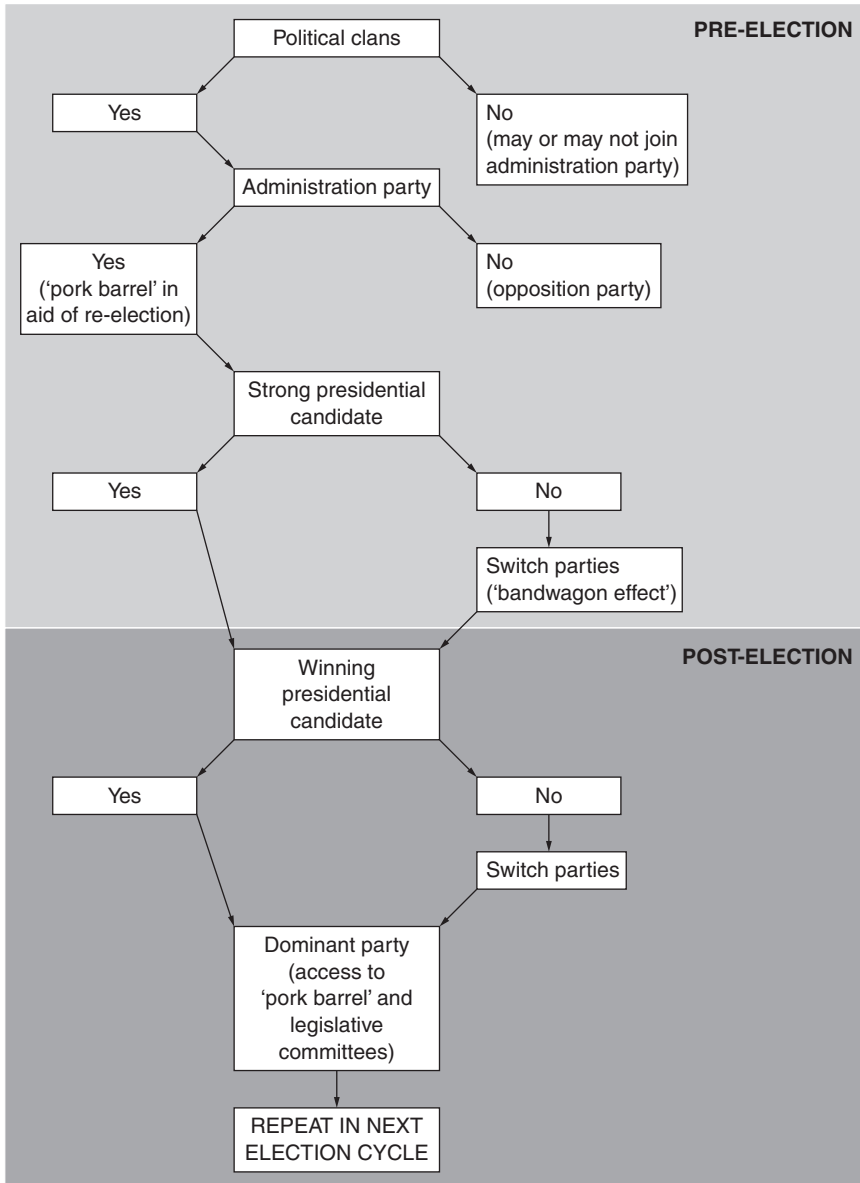


Figure 10.1 Mechanics of party-based clientelism in the House of Representatives.

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1 party-switching and the formation of short-lived dominant parties. Table 10.3
 2 presents the percentage of political clan members who were affiliated with the
 3 ruling party from 1984 to 2010. For the 15th Congress elected in 2010, Table
 4 10.4 presents the percentage breakdown of dynastic and non-dynastic members
 5 based on a study conducted by Mendoza *et al.* (2011).¹¹

6 The political clan makes it possible to accumulate political capital beyond the
 7 term limits, even the lifetime, of a single politician. Indeed, families readily
 8 provide a vehicle for long-term generational clientelistic bonds (Muno 2010).
 9 One of the main adaptive strategies for clan survival is to build ‘political dynas-
 10 ties’ in which members of the same clan seek to occupy as many local positions
 11 available, and to continuously succeed each other in these positions. This is
 12 usually achieved by capturing the most potent combination of local executive
 13 power with access to national resources (e.g., holding the congressional district
 14 seat together with the gubernatorial seat or big city mayoralty seat) (De Dios
 15 2007).

16 Limited party competition as a result of dynastic and clientelistic politics is
 17 not limited to developing democracies like the Philippines. Even in well-
 18 developed democracies like Japan, hereditary politicians or *Seshū Giin* ‘inherit’
 19 their parliamentary seats through family connections and well-oiled political
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21 *Table 10.3* Percentage of political clan members affiliated with the ruling party,
 22 1984–2010*

| <i>Year</i> | <i>Dominant party</i> | <i>Political clan (%)</i> |
|-------------|-----------------------|---------------------------|
| 1984 | KBL | 36.8 |
| 1987 | LDP | 54.0 |
| 1992 | Lakas NUCD | 52.1 |
| 1995 | Lakas NUCD-UMDP | 62.7 |
| 1998 | LAMMP | 55.9 |
| 2001 | Lakas CMD | 52.4 |
| 2004 | Kampi | 67.7 |
| 2007 | Lakas Kampi CMD | 60.8 |
| 2010 | Liberal Party | 50.7 |

33 Source: Commission on Elections (COMELEC); House of Representatives, various years.

34 Note

35 * Based on party affiliation in the legislature.

37 *Table 10.4* Percentage of dynastic and non-dynastic members of political parties in the
 38 15th Congress

| <i>Party</i> | <i>Dynastic (%)</i> | <i>Non-dynastic (%)</i> |
|--------------|---------------------|-------------------------|
| NP | 81 | 19 |
| Lakas Kampi | 76 | 24 |
| NPC | 74 | 26 |
| LP | 57 | 43 |

45 Source: Mendoza, Beja, Venida and Yap (2011).



machines. For each parliamentary election, the average percentage of dynastic legislators elected is about 25 percent (Asako *et al.* 2010). The incidence of dynastic politics in the Philippines, however, is higher compared to other selected legislatures in the world. Currently, the Philippine Congress has the highest percentage of elected dynastic legislators at 68 percent; followed by Mexico at 40 percent; Japan at 33 percent; and Argentina at 10 percent. The US Congress has only 6 percent elected dynasts (Mendoza *et al.* 2011).

Party switching

Another constant element in clientelistic practices in Philippine politics is party switching.¹² The party switching behavior of individual politicians relates to the policy switching behavior of parties (Montinola 1999). Widely practiced in the Philippines, party switching often occurs twice in an election cycle: (1) *pre-election party switching* – when candidates file their nomination papers and raise campaign funds; and, (2) *post-election party switching* – when elected officials affiliate themselves with the winning party to gain access to patronage. Kasuya (2009: 121) observes, on average

about 40% of incumbent House members and about 25% of incumbent Senators switched their party affiliation from one election to the next during the period from 1946 to 2004. These ratios are comparable to or even higher than Brazil, where party switching is known to be rampant.

Table 10.5 summarizes the incidence of party switching in the House of Representatives, from the 8th to 15th Congress between 1987 and 2010. An average of 33.5 percent of district representatives elected to the House shifted parties. This rate of party switching during this period is at par with the Italian case where approximately a quarter of the members of the Italian lower house switched parties at least once during the 1996–2001 legislature; and, the Brazilian case where more than one-third of MPs elected in 1986 had transferred from one party to another by the late 1990s (Heller and Mershon 2009).

Heller and Mershon (2011) distinguish party switching between ‘outswitch’ and ‘inswitch’. The former refers to the abandonment of one party label in favor of another, while the latter points to the formal adoption of a new label after having another label. Usually (but not always) one leads to another. In terms of direction, an average of 60.05 percent of all party switchers between 1987 and 2010 moved to the ruling or dominant party (Table 10.6). In fact, party switching has greatly contributed to the post-Marcos era emergence of short-lived dominant parties.

Dominant parties

Party-switching has fueled the rise of monolithic parties that have dominated several administrations in the past three decades – from the *Kilusang Bagong*





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Table 10.5 Party switching in the House of Representatives, 8th to 15th Congress (1987–2010)

| | 1987 | 1992 | 1995 | 1998 | 2001 | 2004 | 2007 | 2010 |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Total Number of District Representatives | 200 (100%) | 201 (100%) | 203 (100%) | 208 (100%) | 211 (100%) | 211 (100%) | 219 (100%) | 229 (100%) |
| District Representatives who shifted parties | 154 (77.0%) | 100 (49.8%) | 39 (19.2%) | 92 (44.2%) | 20 (9.5%) | 77 (36.5%) | 17 (7.8%) | 55 (24.0%) |
| District Representatives who did not shift parties | 46 (23.0%) | 101 (50.2%) | 164 (80.8%) | 116 (55.8%) | 191 (90.5%) | 134 (63.5%) | 202 (92.2%) | 174 (76.0%) |
| District Representatives who shifted to dominant party | 150 (75.0%) | 88 (43.8%) | 14 (6.9%) | 86 (41.3%) | 5 (2.4%) | 38 (18.0%) | 7 (3.2%) | 28 (12.2%) |

Source: Commission on Elections (COMELEC); House of Representatives, various years.





200 J. C. Teehankee

Table 10.6 Percentage of party switchers who switched to the dominant party, 1987–2010*

| Year | Dominant party | Party switchers (%)** |
|------|-----------------|-----------------------|
| 1987 | LDP | 97.4 |
| 1992 | Lakas NUCD | 88.0 |
| 1995 | Lakas NUCD | 35.9 |
| 1998 | LAMMP | 93.5 |
| 2001 | Lakas CMD | 25.0 |
| 2004 | Kampi | 49.4 |
| 2007 | Lakas Kampi CMD | 41.2 |
| 2010 | Liberal Party | 50.9 |

Source: Commission on Elections (COMELEC); House of Representatives, various years.

Notes

* based on party affiliation in the legislature.

** based on total number of House party-switchers from 1987 to 2010.

Lipunan (New Society Movement, KBL) under Ferdinand Marcos, to the *Laban ng Demokratikong Pilipino* (Fight of the Filipino Democrat, LDP) during the term of Corazon Aquino, followed by the Lakas-NUCD-UMDP (Strength-National Union of Christian Democrats-Union of Muslim Democrats) founded by Fidel Ramos, and the *Laban ng Makabayang Masang Pilipino* (Struggle of the Nationalist Philippine Masses, LAMMP) of Joseph Estrada. These parties, however, were largely built around vast networks of well-entrenched political clans and dynasties that constantly switch their affiliation from one administration party to another in order to gain access to state resources and patronage.

In the post-Marcos period, the Lakas NUCD-UMDP became the country's dominant political party, when it defeated the LDP in the 1992 presidential elections. The LDP (founded in 1988) was the dominant party in the ruling coalition under the administration of President Corazon Aquino. Lakas, on the other hand, was formed in 1991 by allies of President Aquino who opted to support Defense Secretary Fidel Ramos and not the LDP presidential candidate.

Under the administration of President Ramos, the LDP entered into a short-lived coalition with Lakas NUCD-UMDP to contest the 1995 congressional elections. In 1998, the LDP coalesced with the opposition NPC and a minor party to form the *Laban ng Makabayang Masang Pilipino* (LAMMP) to defeat the Lakas presidential candidate. In the 2004 synchronized elections, the ruling Lakas CMD, LP and a handful of minor parties formed the victorious *Koalisyonng Karanasan at Katapatan sa Kinabukasan* (Coalition of Experience and Fidelity for the Future, K4). On the other hand, the LDP together with some minor opposition parties formed the *Koalisyon ng Nagkakaisang Pilipino* (Coalition of United Filipinos, KNP). The NPC split its ranks to support both the administration and opposition coalitions. The *Kabalikat ng Malayang Pilipino* (Partner of the Free Filipino, Kampi), the political party founded by President Gloria Macapagal Arroyo in 1997, only had one seat in the House of Representatives in 2001. By 2007, the party had increased its number to 51 seats, making it the





1 second largest party in the lower chamber. In 2010, Lakas CMD merged with
2 Kampi to form the Lakas Kampi CMD (LKC).

3 After 45 years out of power, the Liberal Party (LP) recaptured the presidency
4 and a significant number of congressional seats in the tightly contested national
5 elections of 2010. Being the second oldest and longest functioning political party
6 in the country, the LP has found itself either dispensing or being starved of
7 patronage at different junctures of its existence. From 1946 to 1972, it regularly
8 alternated into power with the Nacionalista Party (NP) under a formal two-party
9 system until authoritarianism became the only game in town under the Marcos
10 dictatorship.

11 With the restoration of democratic rule in 1986, it contented itself with being
12 a junior coalition partner to the various party monoliths that dominated the post-
13 Marcos electoral terrain. Riding on a crest of strong anti-corruption voters' senti-
14 ment and the immense popularity of the son of the late democratic icon Corazon
15 Aquino, the LP succeeded in getting Benigno S. Aquino III elected as the fif-
16 teenth president of the Philippines. No sooner than the proclamation of the new
17 president had been announced, defectors from the losing parties started jumping
18 onto the LP bandwagon. Thus, from an original number of 45 elected representa-
19 tives, the party's ranks in the lower chamber nearly doubled, enabling it to
20 capture the House speakership.¹³ Like previous dominant parties, the LP
21 managed to attract party defectors through the promise of pork and privilege.
22

23 *Pork-barrel politics*

24 The mobilization and use of 'pork barrel' for clientelistic politics is one of the
25 legacies of American colonial tutelage in the Philippines.¹⁴ Pork barrel alloca-
26 tions are 'budgetary spending intended to benefit limited groups of constituents
27 in return for their political supports' (Noda 2011: 3). The first pork barrel legis-
28 lation in the Philippines was the 1922 public works act (Act No. 3044) passed by
29 the National Assembly during the American colonial period. From 1922 to 1949,
30 the pork barrel portion of the annual public works act came in the form of lump
31 sum appropriation. However, an innovation was introduced in 1950 that allowed
32 Congress to identify the projects. By 1955, another innovation was introduced
33 that completely segregated legislature-sponsored items of public works from all
34 other items in the national budget. From 1956 to 1962, these pork barrel items
35 called 'community projects' were further divided into congressmen's projects
36 and the senators' 'nationwide selected projects' (Gutierrez 1998).
37

38 Pork-barrel politics was interrupted during the Marcos dictatorship when he
39 centralized patronage under his authoritarian regime. With the restoration of the
40 bicameral Congress in 1987, the practice of pork barrel was revived and was
41 instrumental in mobilizing legislative and political support for the presidency.
42 Thus, the Countrywide Development Fund (CDF) was created in 1990 with an
43 initial funding of P2.3 billion for projects in all congressional districts and the
44 national constituency of senators. In 2000, the CDF was replaced by the Priority
45 Development Assistance Fund (PDAF) (Nograles and Lagman 2008).



Under its current incarnation, legislative pork barrel is divided into two types: ‘soft’ and ‘hard’ infrastructure projects. The former are identified and implemented under the PDAF and refer to non-infrastructure projects like scholarship programs, medical assistance to indigent patients in government hospitals, livelihood support programs, the purchase of IT equipment and financial assistance to Local Governments Units (LGUs). The latter are small infrastructure projects reflected in the General Appropriations Act under individual district allocations and under the Department of Public Works and Highways (DPWH) locally funded nationwide lump sum appropriations (Nogralas and Lagman 2008).

Pork-barreling, according to Kasuya (2009), is the first major method of providing patronage in the Philippines. Through credit claiming and political machine building, a Filipino politician can translate pork barrel into political advantage leading to re-election. Kawanaka (2007) identifies two kinds of explanation for pork barrel distribution in Congress: ‘supply-side’ and ‘demand-side’. The former focuses on leadership discretion and control over party members in congress through the mobilization of pork barrel. The latter emphasizes the legislator’s status in congress, their expertise and seniority, as determining factors in the distributions. Noda (2011), however, stresses that pork-barrel politics takes place on four major stages during the course of budget formulation; namely, (a) lump-sum allocations, (b) congressional insertions, (c) disbursement specification/impoundment, and (d) initial basic allocation.¹⁵ While a truly comprehensive empirical and historical study of pork-barrel politics based on complete datasets still remains to be written, Table 10.7 presents a snapshot view of how the power over pork barrel distribution is wielded by a sitting president.

Gloria Macapagal Arroyo and the then ruling Lakas party utilized the allocation of pork for consolidating political support amidst allegations of fraud committed by her party in the 2004 presidential election. The allegation of fraud was only substantiated in June 2005, with the release of recordings of wiretapped conversations between the president and a high-ranking election official. Arroyo

Table 10.7 Amount of pork barrel distributed to representatives according to party affiliation, 2005–2006

| <i>Parties</i> | <i>Amount (in Pesos)</i> | <i>Share (%)</i> |
|--------------------------|--------------------------|------------------|
| Lakas CMD | 404,486,000 | 40.8 |
| Kampi | 210,000,000 | 21.2 |
| NPC | 160,000,000 | 16.1 |
| Liberal (administration) | 102,070,000 | 10.3 |
| Nacionalista | 55,000,000 | 5.5 |
| LDP | 29,900,000 | 3.0 |
| Independents | 20,000,000 | 2.0 |
| Liberal (opposition) | 10,748,500 | 1.1 |
| Total | 992,204,500 | 100 |

Source: Data culled from Department of Budget and Management (DBM)



1 avoided impeachment primarily through the use of pork-barrel politics. The bulk
2 of pork barrel releases for the fiscal year 2005–2006 went to the ruling party
3 (40.8 percent) and the rest of its coalition partners (47.6 percent). Pork barrel
4 releases were withheld from most of the members of the main opposition party,
5 the Liberal Party (LP). It got the lowest pork barrel share at 1.1 percent.
6

7 **Clientelistic cluster networks at the local level**

8 The previous section discussed national-level clientelistic relationships between
9 the chief patron (the president) and his/her clients (members of Congress). The
10 next section will discuss the mechanics of local clientelistic networks. It will
11 delineate the decline of the traditional patron–client factional (*pcf*) ties and the
12 emergence of new forms of clientelistic cluster networks (*ccn*).
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15 ***From dyads to clusters***

16 New forms of patron–client ties emerged from the gradual erosion of social and
17 economic status of traditional landowners in the Philippines, as in most develop-
18 ing societies. While democracy creates space for representation and accountabil-
19 ity, it also provides incentives for nurturing new kinds of clientelistic bonds
20 (Szwarcberg 2009). The emergence of the ‘broker’, for example, resulted from
21 the increased linkages between what formerly had been relatively isolated com-
22 munities ruled by one or more traditional landowners and the outside world
23 (Archer 1989). The ‘broker’ emerged as a mediator between patron and client,
24 particularly where patrons have many clients. Thus, the personal ties between
25 patron and client have diminished and the dyad is transformed into a triad or
26 even more complex relations, even though dyadic relationships may still be at
27 the core of the clientelistic exchanges that occur between patrons, brokers and
28 clients. In essence, the broker is the client of a patron and performs the role of
29 patron to lower-tiered clients by distributing resources from the upper-tiered
30 patron (Muno 2010).
31

32 Muno (2010) contests Kitschelt and Wilkinson’s (2007) characterization of
33 clientelism as a principal-agent relationship. He finds it problematic to treat
34 electoral constituents as principals and politicians as agents since this turns the
35 social relationship between patron and clients upside down. The principal-agent
36 approach, Muno proposes, is a better description of the relationship between the
37 patron and broker. In his view, the patron is the principal instructing the broker
38 as the agent with the management of his affairs, thereby, creating a triangular
39 relation that can cover various levels: a clientelistic pyramid, a complex hierar-
40 chical organization, and a hierarchical network system.

41 However, in the Philippines, the delineation of these network systems is often
42 amorphous and not as clear-cut to be illustrated in the traditional clientelistic,
43 pyramidal, and hierarchical organizations. At the local level, patrons can be
44 brokers and clients; and brokers can be clients of higher patrons, while most
45 clients do not know their patron nor each other. The clan also plays a big role in





cementing the ties that bind these networks. As De Dios (2007: 175) astutely observes,

Neat as the categories of patron, boss and broker are, it is unhelpful to pose a static image for political leaders; categories shade into each other. One and the same local official may be seen to perform differing roles at different times, a possibility that may perplex observers wont to prefer neater distinctions. A benevolent 'patron' could in the next instance act as a warlord, or then again use massive money inducements to stay in power.

Thus, it may be more appropriate to speak of 'clientelistic cluster networks' (*ccn*) to capture the fluidity of power relations in Philippine local politics. Figure 10.2 is a stylized infographic of the typical configuration of 'clientelistic cluster networks' in the Philippine province, city, or municipality.¹⁶

The crucial role of the broker in the organization and sustenance of clientelistic networks in Philippine local politics remains relatively unexplored by scholars and academics. Unlike the literature in Latin America (i.e., Argentina, Brazil, and Colombia) and other countries in Southeast Asia (especially Thailand, see Bjarnegård and Sirivunnabood in Chapters 8 and 9 of this volume), not much has been written about political brokers in the Philippines. The following is an initial discussion of the rise of brokers – more popularly known as 'political operators' – in contemporary Philippine politics.

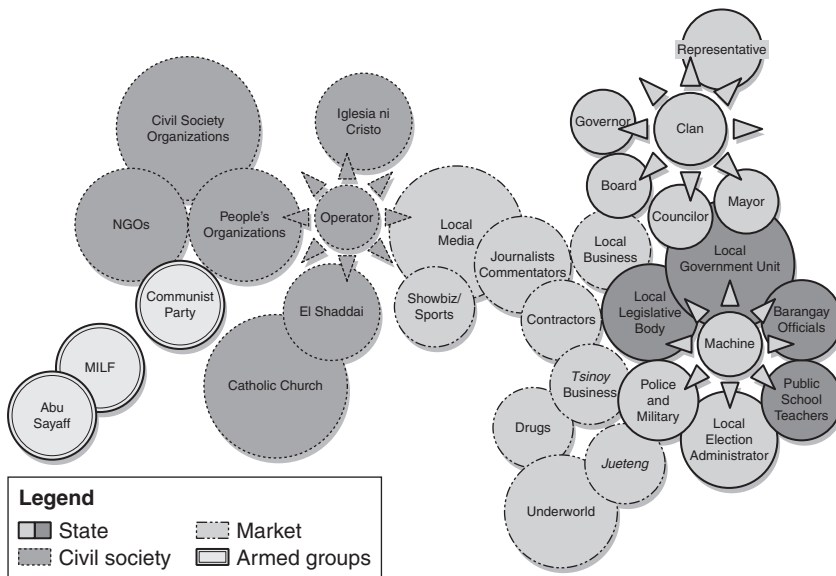


Figure 10.2 Clientelistic cluster networks at the local level.





1 **Enter the political operators**

2 The literature basically defines a broker as ‘a mediator between patron and
3 client, especially, when the patron has many clients’ (Muno 2010: 3). Brokers
4 serve as ‘intermediaries on whom parties rely to target and distribute induce-
5 ments while monitoring voter participation’ (Szwarcberg 2009: 2). They are gen-
6 erally tasked with targetting potential voters, mobilizing them for local political
7 rallies, and getting them out to vote (or not to vote) through whatever means
8 possible.

9 In the Philippines, the role of brokers in the maintenance of clientelistic net-
10 works in the post-authoritarian period has largely been unexplored. Except for
11 some accounts by investigative journalists, not much has been written about the
12 growing influence of political operators. A political operator is usually tasked
13 with carrying out both legitimate and illegitimate ‘special operations’ for polit-
14 ical campaigns.¹⁷ In the local political parlance, a political operator is ‘a polit-
15 ically oriented person capable of linking up with local leadership’ (Tordesillas
16 1998: 76). In recent years, three types of political operators have emerged in the
17 Philippine political scene: (1) *the fiscal brokers*; (2) *the insiders*; and, (3) *former*
18 *communist activist organizers*. Again, these categories are not clear-cut and may
19 often overlap with one another. They also operate on different levels or tiers of
20 national and local government.

21 The ‘fiscal brokers’ are upper-tier operators (usually nationally elected politi-
22 cians or their brokers strategically appointed to key positions in the bureaucracy)
23 who presume a ‘mandate to speak on behalf of their home province and, to a
24 lesser extent, the region [that] could be leveraged to reinforce their national
25 influence’ (De Dios 2007: 174). Often, fiscal brokers are also patrons to smaller
26 groups of clients. They are akin to the traditional regional brokers who were
27 often used to expand the control of the central government and to increase its
28 political integration (Kettering 1988). In the past, a quintessential example of a
29 successful fiscal broker was Sergio Osmeña Sr. of Cebu, who parlayed his role
30 as House Speaker during the American colonial rule and second President of the
31 Commonwealth to earn a reputation for delivering central government funding
32 into his province and region in the form of infrastructure projects. Osmeña Sr
33 was not from the traditional landed class, nor was he involved in warlord viol-
34 ence predominant in those days. The clan he founded instead cultivated a reputa-
35 tion for ‘delivering the goods’ to their regional, provincial, and city constituents
36 (Mojares 1994; De Dios 2007).

37 Presently, fiscal brokers tend to maintain a close network of public works
38 contractors, who are reliable sources of campaign funds and money to oil the
39 local political machines. A recent trend in Philippine politics is the emergence of
40 ‘politician contractors’ – public work contractors who have successfully ran for
41 congressional and local seats. They have become a sizable bloc in the House of
42 Representatives and have managed to defeat old time political clans in their
43 respective constituencies. Once elected, they spend most of their time lobbying
44 for their public works contracts with the national government (Ronullo 2009).





The ‘insiders’ are upper-to-middle tier operators who have spent a large part of their professional careers in national and/or local government agencies. Their stint in government has enabled them to form important networks within and outside the bureaucracy, which enables them to offer their services to prospective clients such as local candidates and aspiring national politicians. The Marcos-era Ministry of Local Governments, for example, under then-Minister Jose Roño has produced an impressive network of master strategists who would make names for themselves long after the fall of the Marcos dictatorship. They include Ronaldo Puno – key strategist in the electoral victory of three presidents (Fidel Ramos, Joseph Estrada, and Gloria Macapagal Arroyo) and Gabriel Claudio – political affairs adviser to two presidents (Fidel Ramos and Gloria Macapagal Arroyo) (Ronquillo 2009). Virgilio Garcillano of the Commission on Elections (COMELEC) is another perfect example of an inside political operator. Garcillano’s wiretapped conversations with Gloria Macapagal Arroyo on cheating in the 2004 presidential elections triggered a full-blown crisis of legitimacy in 2005. As an election technocrat and career bureaucrat, he has accumulated deep knowledge on election laws and procedures drawn from 40 years of field experience. More importantly, he has developed a wide network of operatives, especially in Mindanao where historically most electoral frauds have been committed. Consequently, Garcillano was a ‘technocrat of fraud’ whose expertise included the setting up of infrastructure for large-scale election cheating (Coronel 2005)

Finally, the ‘former communist activist organizers’ can be considered low-tier operatives since they conduct their activities exclusively at the local level. They are former members of the underground Communist Party of the Philippines (CPP) who have left the revolutionary movement and have become political operators. Given their unique skills in political organizing in the community, they have become a key component in national and local campaign organizations throughout the country. A number of former revolutionaries, for example, formed the grassroots campaign machinery that catapulted former actor Joseph Estrada to the presidency in 1998. Ironically, it was also another group of former communists who participated in the ouster of Estrada in 2001 through a people power uprising (Rimban 2004).

Most of these former revolutionaries left or were forced to leave the party during the intense ideological conflict that split the CPP into several factions. Pragmatism has pushed them to offer their services to politicians in order to earn a living. The organizing skills they have honed through years of mobilizing people are put to good use through rallies, motorcades, house-to-house campaigns, and other election campaign activities. In effect, the former Leftists ‘have an edge in the sense that they represent a hybrid of conventional election campaigns and guerilla tactics’ (Rimban 2004: 20). In addition, they have established an informal network around the country which they can easily tap into for their campaign activities.

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1 **Rise of the machines**

2 The advent of modernity, and corresponding shifts in the local political
3 economy, have resulted in the depersonalization of the dyadic patron–client in
4 rural areas and the emergence of political machines. Hence, the nature of the
5 relationship between leaders and their followers has also been transformed from
6 consensual to contractual (Machado 1974).

7 Political machines are specialized organizations set up for the purpose of mobil-
8 izing and influencing voter outcome through the dispensation of social, economic
9 or material benefits. These benefits are essentially patronage in the form of jobs,
10 services, favors, and money distributed to voters and supporters. Patronage-driven
11 parties built around coalitions of political machines have become vehicles for
12 raiding the state and distributing political and economic largesse.

13 In Philippine local politics, political machines are the main organizational
14 expression of clan politics. Kinship networks, for example, serve to consolidate
15 wealth and power, and provide the base for the establishment of a political
16 machine. Beyond the utilization of personal wealth, access to state resources
17 serves as an additional means of mobilizing electoral support through political
18 machines. When the machine functions properly, there is no need to utilize coer-
19 cion or violence. A combination of adaptive strategies has enabled political clans
20 to maintain their dominance in congressional and local politics.

21 Looking back at Figure 10.2, the typical local clan manages to reproduce
22 itself by running for as many elective positions as its members can, and
23 bequeathing these posts to clan members upon reaching their term limits. Aside
24 from the wealth and resources they accumulate by using their political offices,
25 they also raid the national and local bureaucracy for patronage and clientelistic
26 goods that are used to oil their political machine. The machine is also embedded
27 in the local bureaucracy by putting their trusted lieutenants in key positions such
28 as District School Superintendent, Police Director, Military Commander, Elec-
29 tion Supervisor, Barangay or Village officials, etc.

30 The reach of the clan’s machine may extend to the local economy with local
31 businesses as sources of bribes and campaign funds. Sources of funds may come
32 from both legitimate and illegitimate sources such as regular campaign contribu-
33 tions from the Filipino Chinese (*Tsinoy*) community or kickbacks (commonly
34 called ‘Standard Operating Procedure’ or SOP) facilitated by government con-
35 tractors. Another source of illicit funds are underworld activities such as the
36 illegal lottery (known as *jueteng*) or drug-trafficking (labelled as narco-politics).

37 In terms of local political marketing and communications, it is usually helpful
38 to seek the assistance of local print and broadcast media, particularly local jour-
39 nalis and radio commentators. In some areas, the local clan invests in local
40 newspapers and radio stations. Another recent trend is the use of media and
41 sports celebrities in endorsing local candidacies. Some political machines even
42 recruit these celebrities to their ticket and encourage them to run for local (and
43 even national) positions. One example is world boxing champion Manny
44 Pacquiao who was elected representative of his province in Mindanao.
45





The machine's political operators play an integral role of networking with the various sectors of civil society. One important source of support are the local faith-based organizations. While the parishes run by the Catholic priests continue to wield some influence in the local community, it is the *Iglesia ni Cristo* (Church of Christ or INC) – an indigenous Christian religious organization – that is a reliable source of votes in local and national elections. The INC practices bloc voting depending on the endorsement of its Executive Minister. Social Weather Stations (SWS) surveys have placed its vote conversion rate between 68 and 84 percent (Laylo 2001). In recent years, the Catholic charismatic group El Shaddai has similarly practiced bloc voting and has actively supported both local and national elections.

The role of the political operators is also important in networking with the numerous people's organizations, advocacy groups, and non-government organizations operating in the local community. Since most political operators are former activists themselves, they can use their personal ties to solicit political support from these organizations. In other cases, the operators also negotiate with local armed groups composed of insurgent organizations like the Communist Party of the Philippines; secessionist movements like the Moro Islamic Liberation Front (MILF) and even local terrorist cells like the Abu Sayyaf for permission to campaign in the areas controlled by these groups.

Conclusion: persistence of patronage, endurance of clientelism

A century of party politics, four party systems, a multitude of parties; and yet Filipino political parties are still largely built around vast networks of well-entrenched political clans and dynasties that constantly switch their affiliation from one administration party to another in order to gain access to state resources and patronage. Far from developing into vehicles for programmatic citizen-party linkages, Filipino parties have evolved into patronage-based, office-seeking organizations largely built around dominant local political clans and warlords and anchored on clientelistic, parochial, and personal inducements rather than on issues, ideologies, and party platforms.

Scholars have prematurely dismissed the influence of clientelism in shaping political exchange in developing societies. In the Philippines, clientelism (usually expressed in the form of patronage politics) has proven to be more resilient and adaptive to the shifting contours of economy and society. In the heydays of the largely agricultural-based economy, dyadic ties between prosperous patrons and dependent clients at the local level formed the basis for the national two party system. With rapid urbanization came the decline of plantation-based patron-client ties based on consensual political exchange, and the emergence of the urban-based machine politics anchored on contractual political transactions.

A combination of weak central bureaucracy and strong local autonomy has contributed to the capture and weakening of state autonomy by competing and diverse social interests that include dominant social classes, political clans,





1 powerful families, and other entrenched particularistic groups. These groups
 2 have managed to perpetuate themselves in power by building local political
 3 dynasties that constantly negotiate political exchanges with the national political
 4 leadership through the president and Congress. Through credit claiming and
 5 political machine building, a Filipino politician can translate pork barrel into
 6 political advantage leading to re-election.

7 In post-authoritarian Philippine politics, party-based national clientelistic poli-
 8 tics continues to be based on local clientelistic and brokerage networks. The tradi-
 9 tional patron–client factional (*pcf*) dyads have morphed into more complex
 10 clientelistic cluster networks (*ccn*). The political operator has emerged as the
 11 main broker of clientelistic goods and services at the local level. Political opera-
 12 tors are the wheels that crank the local political machines with money, jobs,
 13 and services as lubricant.

14 The root cause of the underdeveloped parties and party system in the Philip-
 15 pines is the weak institutionalization of citizen–party linkages. The weak party
 16 linkage in society results in the rise and fall of transient parties, a process that
 17 weakens democratic accountability and enhances clientelistic accountability.
 18 Citizen participation is the critical foundation upon which democracy is built.
 19 Political parties are vehicles for enabling citizens to engage and reconnect with
 20 the institutions and processes of democracy. Citizenship is nurtured on values,
 21 knowledge, and practice. Parties can perform an integral function in citizen edu-
 22 cation and voter education activities as part of their constituency-building activi-
 23 ties. The challenge for political reformers is to foster greater citizen–party
 24 linkages by replacing clientelistic accountability with democratic accountability.
 25 A difficult but attainable task.

26
 27
 28 **Notes**

- 29 1 The *pcf* framework is a derivative of the socio-cultural approach in politics –
 30 exploring the variations in social structure or political culture and correlating these
 31 to electoral and party behavior. Recently, the literature has shifted focus to emphasize
 32 the significance of state and institutions instead of social relations and culture.
 33 Tan and Manacsá (2005: 750), for example, argue ‘that certain types of institution can
 34 significantly inhibit the ability of parties to endow social conflicts with a political
 35 form.’
- 36 2 The first political party established in the Philippines was the *Partido Federalista*
 37 founded in 1900. The Philippines has experienced four party systems: a predominant
 38 party system during the American colonial period (1900–1935); a formal two-party
 39 system during the postwar republic (1946–1972); an authoritarian dominant party
 40 system during the Marcos dictatorship (1978–1986); and the current multiparty
 41 system (since 1987).
- 42 3 The word ‘clientelism’ originated from the Latin term ‘*cluere*’, which means ‘to
 43 listen, to obey’. In ancient Rome, ‘*clientela*’ were a group of persons who had
 44 someone speaking for them in public, the ‘*patronus*’ (Muno 2010: 3).
- 45 4 For some authors, clientelistic relationships also need to be personal and voluntary.
 However, these elements are more contested in the literature than iteration, status ine-
 quality, and reciprocity. For a comprehensive review of the literature on clientelism
 see Muno (2010).





- 5 The institutional argument known as ‘path dependency’ asserts that ‘when a government program or organization embarks upon a path there is inertial tendency for those initial policy choices to persist. That path may be altered, but it requires a good deal of political pressure to produce that change’ (Peters 1999: 63). 1
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- 6 The Nacionalista Party (NP), or one of its factions since it was divided between the Quezon and Osmeña camps twice in 1922 and 1933, dominated electoral politics throughout the pre-war period. It continued its dominance from the inauguration of the Commonwealth Government in 1935 until the establishment of the Third Philippine Republic in 1946. 4
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- 7 Hicken (2009) asserted that presidentialism generally discourages the development of a structured party system. Moreover, the electoral systems for the House (single majority district plurality) and Senate (national block vote system) give candidates strong incentives to pursue a personalistic strategy while discounting the value of party label. 8
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- 8 Article IX-C, Section 6 of the 1987 Constitution provides that ‘a free and open party system shall be allowed to evolve according to the free choice of the people...’ 13
- 9 Since President Corazon C. Aquino refused to form her own political party, an assorted array of political parties that supported her candidacy in 1986 formed a coalition to carry the administration banner. The *Lakas ng Bayan* coalition was composed of the *Partido Demokratiko Pilipino – Lakas ng Bayan* (PDP-Laban), Liberal Party (LP), *Lakas ng Bansa* (*Lakas*), United Nationalist Democratic Organization (UNIDO), National Union of Christian Democrats (NUCD), and the *Bansang Nagkaisasa Diwa* at Layunin (BANDILA). 14
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- 10 Collins (2004: 231) defines a clan as ‘an informal organization comprising a network of individuals linked by kin-based bonds. Affective ties of kinship are its essence, constituting the identity and bonds of its organization. These bonds are both vertical and horizontal, linking elites and non-elites, and they reflect both actual blood ties and fictive kinship.’ 20
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- 11 Mendoza *et al.* (2011) define ‘dynasty’ as ‘The share of legislators in the 15th Congress with kinship links to at least one legislator from the 12th, 13th, or 14th Congresses, and at least one legislator from the 15th Congress, and at least one local government official elected in 2001, 2004, or 2007, and at least one local government official elected in 2010.’ 24
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- 12 Heller and Mershon (2009: 9) provide a general definition of party switching as a ‘change in party affiliation.’ 29
- 13 Unlike its predecessors, however, the LP placed a limit to the number of switchers accepted into the party. Just enough to secure and maintain its hold on the speakership post. 30
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- 14 ‘Pork barrel’ refers to ‘state resources over which individual politicians exercise dispensal powers ... and ... the source of funding for many a politician’s electoral base’ (Gutierrez 1998: 59). 33
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- 15 The initial results of the empirical analyses of Kawanaka (2002) and Noda (2011) both point to a lack of statistical significance in the conventional view that political alliance with the President is the determining factor for infrastructure budget allocation. However, both studies suffered from limited data. Moreover, the two admitted to their inability to account for party switching as among the possible sources of inaccuracy in their model. 35
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- 16 The infographic was adapted from the Social Forces Map found in the 2011 Philippine Civil Society Index but the illustrated configuration in this chapter was originally conceptualized by this author. 40
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- 17 Special operations can cover a wide range of election tactics from opposition research, black propaganda, psychological warfare, to outright cheating and vote-buying. 43
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