Operational Asset Replacement Strategy
A Real Options Approach

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RESUMO/ABSTRACT

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This article analyses the problem of replacement by investigating the optimal moment of investment replacement in a given tax environment with a given depreciation policy. An operation and maintenance cost minimization model, based on the definition of equivalent annual cost, is applied to a real options paradigm. The developed methodology allows for an innovative evaluation of the flexibility of replacement process analysis. A new two-factor evaluation function is introduced to quantify decisions of asset replacement under a unique cycle environment. This study improves upon previous findings in the literature as it accounts for autonomous salvage value processes. Based on partial differential equations, this model achieves a general analytical solution and particular numerical solution. The results differ significantly from those observed in one-factor models by showing evidence of over-evaluation in optimal levels of replacement, and by confirming suspicions that different types of uncertainties produce non-monotonous effects on the optimal replacement level. The scientific contribution of this study lies in new and stronger approaches to equivalent annual cost literature, supplying an algorithm for operation and maintenance cost minimization that is conditioned by autonomous salvage value. This study also contributes to the real options literature by developing of a two-factor model with Brownian processes applied to asset replacement.

JEL classifications: D81, D92, H25
Keywords: Replacement, Real Options, Uncertainty, Equivalent Annual Cost, First Passage Time.

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Operational Asset Replacement Strategy

A Real Options Approach

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Abstract: This article analyses the problem of replacement by investigating the optimal moment of investment replacement in a given tax environment with a given depreciation policy. An operation and maintenance cost minimization model, based on the definition of equivalent annual cost, is applied to a real options paradigm. The developed methodology allows for an innovative evaluation of the flexibility of replacement process analysis. A new two-factor evaluation function is introduced to quantify decisions of asset replacement under a unique cycle environment. This study improves upon previous findings in the literature as it accounts for autonomous salvage value processes. Based on partial differential equations, this model achieves a general analytical solution and particular numerical solution. The results differ significantly from those observed in one-factor models by showing evidence of over-evaluation in optimal levels of replacement, and by confirming suspicions that different types of uncertainties produce non-monotonic effects on the optimal replacement level. The scientific contribution of this study lies in new and stronger approaches to equivalent annual cost literature, supplying an algorithm for operation and maintenance cost minimization that is conditioned by autonomous salvage value. This study also contributes to the real options literature by developing of a two-factor model with Brownian processes applied to asset replacement.

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Keywords: Replacement, Real Options, Uncertainty, Equivalent Annual Cost, First Passage Time.
1. **Introduction**

The traditional analysis for the selection of the optimal replacement level employs the minimum Equivalent Annual Cost (EAC) determination. This methodology implies the calculation of a cost series for current and alternative assets. The method may also consider a depreciation tax shelter, a cost of postponing replacement to the next year and an asset replacement. Assuming an infinite time horizon, the replacement cycle will correspond to the minimum cost. Among other assumptions, the traditional methodology also assumes a similar Operation and Maintenance Cost (OMC) structure for future replacement assets, a known salvage value, and certainty in tax policy. One of the major problems of the replacement decision evaluation method is not considering uncertainty, implicitly or explicitly.

To address these problems, Rust (1985) suggests that a greater OMC value indicates higher asset deterioration. Rust (1985) described the OMC evolution as an arithmetic Brownian motion with constant drift and constant volatility. Ye (1990) continues this analysis of the replacement problem by considering OMC as an Itô process. This approach implies that OMC returns to an initial state each time a replacement occurs. Ye’s (1990) article influences the Mauer and Ott (1995) model through the introduction of a geometric Brownian motion (GBM) to modulate OMC. Ye (1990) also assumes a physical deterioration that increases stochastically.

2. **A Two-factor Replacement Model**

This paper considers that salvage value is as uncertain as its OMC; when asset replacement occurs, the salvage value can be different than previous estimates. The modulation of salvage value with a geometric Brownian motion
(GBM) will produce a different relationship between OMC \((C)\) and salvage value \((S)\), from which a new optimal replacement level results. Our model considers a firm operating at a fixed level of output with two geometric Brownian motions, one for \(C\) and another for \(S\):

\[
dC = \alpha_c C dt + \sigma_c C d\zeta_c, \tag{1}
\]

\[
dS = \alpha_s S dt + \sigma_s S d\zeta_s, \tag{2}
\]

with instantaneous drifts \(\alpha_c \geq 0, \alpha_s \leq 0\) and instantaneous volatilities \(\sigma_c \geq 0, \sigma_s \geq 0\). This model also assumes two stochastic equivalent assets for which the initial OMC \(C_N \geq 0\) and the initial salvage value \(S_N > 0\) evolve according to equations (1) and (2). This section examines how the modification of the salvage value framework affects the optimal replacement level. Other assumptions of this model are (1) that there is a single asset at a given time, and (2) that production does not expand or contract.

Therefore, when OMC reaches a certain level, the current asset sale occurs and is replaced by another stochastically equivalent asset. So, one has a cost minimization problem to determine the optimal replacement level using a two-factor model. With \(r_f\) being the risk free rate, \(V(C,t)\) corresponds to the expected discounted OMC:

\[
V(C,t) = \min_{c_i} E \left[ \int_0^\tau \left( C_i(1-\tau) - \tau \delta^s \vartheta(t) \right) e^{-r_f t} dt \right]. \tag{3}
\]

From the previous expression, the cost flow results from subtracting after-tax OMC \(C_i(1-\tau)\) from the tax shield \(\tau \delta^s \vartheta(t)\). By hypothesis, \(C_i\) corresponds to
OMC as described in (3), $\tau$ is the tax rate, $\delta^*$ corresponds to the depreciation rate and $\vartheta(t)$ indicates the book value given by:

$$
\vartheta(t) = P\left(1 - \varphi\right)e^{-\delta^*t},
$$

where $P$ is the acquisition price and $\varphi$ is the investment tax credit rate. One can see from (3) that there is a functional dependence of $V(.)$ on both $C_t$ and $t$. As we have two variables $(C_t, t)$, problem simplification justifies the adoption of an infinite horizon time framework, relaxing $V(.)$ from the dependence of $t$.

Assuming the distribution of risks associated with OMC by financial assets and using the contingent claims approach, the exchange option $\text{Exc}(C, S)$ must satisfy the following equation (Merton, 1973):

$$
\frac{1}{2}\left(\text{Exc}_{cc}\sigma_c^2C^2 + 2\text{Exc}_{cs}\sigma_c\sigma_sCS\rho_{cs} + \text{Exc}_{ss}\sigma_s^2S^2\right) + \left(r_f - \delta_c\right)\text{Exc}_cC + \left(r_f - \delta_s\right)\text{Exc}_sS = r_f\text{Exc}
$$

with the risk-adjusted drift rate of cost $\alpha_c^* = r_f - \delta_c$, the risk-adjusted drift rate of salvage value $\alpha_s^* = r_f - \delta_s$, and the risk-free rate of interest $r_f$. The convenience yields of each stochastic variable are represented by $\delta_c$ and $\delta_s$.

From equation (5) and according to Appendix A, the general solution is derived from:

$$
\text{Exc}(C, S) = \left(\frac{S}{C^\alpha}\right)^{\frac{\alpha^*_s}{\alpha^*_c}} \left[ k_sC^a + k_cC^\alpha \right],
$$
where \( k_a, k_b, \) and \( k_c \) are constants, and \( w_1 \) and \( w_2 \) represent the roots of a quadratic equation derived in Appendix A and given by (29).

To determine the solution to the replacement problem, one must calculate the three constants \( k_i \) and the replacement critical level \( (C^*, S^*) \). In order to achieve this, equation (6) must satisfy five boundary conditions.

The right to acquire an asset at the exercise price of selling the other asset describes a long position on an exchange option. The same exchange option can be seen as the right to sell an asset at the exercise price of buying the other asset. In order to determine \( (C^*, S^*) \), the following boundary conditions should be applied. The first one implies its satisfaction by \( \text{Exc}(C^*, S^*) \) upon the replacement level.

\[
\text{Exc}(C^*, S^*) = V(C^*) - \Omega(C^*, S^*),
\]

where

\[
V(C^*) = \left( \frac{1 - \tau}{r_f - \alpha_c} \right) C^* - \left( \frac{(C_N)^{\xi} P \delta^* \tau (1 - \varphi)}{r_f - \alpha_c - \frac{1}{2} (\xi - 1) \xi \sigma_c^2} \right) (C^*)^{\xi},
\]

and

\[
\Omega(C^*, S^*) = V(C_N) + P(1 - \varphi) - \left[ S^* - \tau \left( S^* - \hat{\vartheta}(C^*) \right) \right].
\]

At the critical level \( (C^*, S^*) \), the exchange option value \( \text{Exc}(C^*, S^*) \) must equal the difference between the expected discounted value of after-tax OMC and the total alternative cost value \( \Omega(C^*, S^*) \). The value \( \Omega(C^*, S^*) \) reflects the
sum of the expected discounted value of after-tax OMC in the instant after replacement, with the net acquisition price of a alternative asset \( P(1 - \phi) \) minus the after tax salvage value (salvage value \( S' \) minus capital gains tax \( \tau(S' - \phi(C')) \)).

Equations (10) and (11) must ensure that the smooth past condition is satisfied (Dixit and Pindyck, 1994). In conjunction with other conditions, the presented boundary conditions permit the determination of three constants, which exist in (6). Therefore, the value function in equation (6) must satisfy the following equations:

\[
E_c(C', S') = V_c(C') - \Omega_c(C', S'), \quad (10)
\]
\[
E_s(C', S') = V_s(C') - \Omega_s(C', S'), \quad (11)
\]

Condition (12) describes the function’s \( Exc(C, S) \) behavior when the OMC approaches the minimal allowed value \( C_N \). Thus, when \( C \) assumes values next to \( C_N \), the probability of \( C \) grows until \( C' \) is very low, significantly diminishing the probability of asset replacement. As such, the value of the exchange option \( Exc(C, S) \) will tend towards zero:

\[
\lim_{C \to C_N} Exc(C, S) = 0, \quad (12)
\]

When OMC becomes very high relative to the savage value \( S \), the increase in value of the exchange option should equal the savings gained between the OMC of the current asset and the OMC of the alternative asset:

\[
V_c(C) - V_c(C_N),
\]
resulting in the following condition:

$$
\lim_{C \to \infty} \text{Exc}_C (C, S) = V_c (C) - V_c (C_N).
$$

When $C^*$ goes up, the savage value must go down to make the replacement economically viable. As time goes by, the OMC must go up in order to justify the capital cost originating from asset replacement.

As a base to our solution, the numerical case belonging to Mauer and Ott (1995) will be revisited, corrected, and prepared for this model.

3. **Description of the numerical case**

Before continuing with our solution through modeling, the numerical case, which was specifically designed to test critical asset replacement solutions, should be described. Because the results of this numerical case are going to serve as a comparison for the new model, all previous parameter values, with the exception of $\alpha_c$, have been accepted. Relative to $\alpha_c$, we initially consider a growth rate $\alpha_c = 0.15$ and a volatility $\sigma_c = 0.10$. As the value of $\alpha_c$ is greater than the discount rate $r_f = 0.07$, by Gordon’s Model, one considers $\alpha_c = 0.06$.

<table>
<thead>
<tr>
<th>Parameter</th>
<th>Symbol</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Risk-free interest rate</td>
<td>$r_f$</td>
<td>0.07</td>
</tr>
<tr>
<td>Cost drift</td>
<td>$\alpha_c$</td>
<td>0.06</td>
</tr>
<tr>
<td>Volatility of cost</td>
<td>$\sigma_c$</td>
<td>0.10</td>
</tr>
<tr>
<td>Salvage value drift</td>
<td>$S_c$</td>
<td>-0.06</td>
</tr>
</tbody>
</table>
Volatility of salvage value $S_C$ 0.10
Market risk price $\eta$ 0.4
Minimal cost $C_N$ 1
Acquisition price $P$ 10
Investment tax credit rate $\varphi$ 0
Tax rate $\tau$ 0.30
Depreciation rate $\delta'$ 0.50

Mun (2003) presents a case with $\alpha_C = 0.10$ and $\sigma_C = 0.35$ where $\sigma_C/\alpha_C = 3.5$. For $\alpha_C = 0.06$, one obtains $\sigma_C/\alpha_C = 1.66$, which is a satisfactory 50% of Mun’s (2003) previous ratio.

To make the risk adjustment, we use the Shape ratio as the risk price. Bernstein and Damodaran (1998) and Hull (1993) describe this concept as the premium demanded by the market to compensate for each unit of risk. Taking the total risk premium to equal $\eta_m \sigma_C \rho_{Cm}$, the adjusted growth rate value $\alpha_C^*$ will be:

$$\alpha_C^* = \alpha_C - \eta_m \sigma_C \rho_{Cm}.$$  \hspace{1cm} (14)

We estimate the market risk price to be $\eta_m = 0.40$, which is based on the use of a market index return rate as an evaluation pattern. Therefore, the market risk price is calculated as the ratio between the market risk premium $\mu_m - r_f$ and the market standard deviation $\sigma_m$:

$$\eta_m = \frac{\mu_m - r_f}{\sigma_m}.$$  \hspace{1cm} (15)
According to Ibbotson Associates (2006), the market risk premium for this case is \((\mu_m - r_f) = 0.08\) and volatility is \(\sigma_m = 0.2\). These values result in a market risk price of \(\eta_m = 0.40\). The lack of correlation between the OMC and the systematic factor of evaluation, which produces an adjusted growth rate \(\alpha C^*\) with an annual value of 0.06, is assumed. Concerning new asset characteristics, an acquisition price \(P = 10\) and OMC initial value \(C_N = 1\) is also assumed. Thus, \(V(C_N)\) corresponds to the after-tax value of the cost to replace an infinite sequence of stochastic assets. In respect to tax parameters, the numerical case includes a credit investment rate, whose value represents the possibility of reinvestment of the amount resulting from an asset sale, and the case also defines an initial value \(\varphi = 0\), a tax rate \(\tau = 0.30\), and a depreciation rate \(\delta^* = 0.50\). The depreciation method follows a negative exponential function. In discrete terms, exponential amortization corresponds to a regimen similar to the one described in Table 2.

Table 2: Description of the depreciation rate for annual periods

<table>
<thead>
<tr>
<th>Period</th>
<th>1</th>
<th>2</th>
<th>3</th>
<th>4</th>
<th>5</th>
</tr>
</thead>
<tbody>
<tr>
<td>Depreciation Rate</td>
<td>39.35%</td>
<td>23.87%</td>
<td>14.47%</td>
<td>8.78%</td>
<td>5.33%</td>
</tr>
</tbody>
</table>

4. Characteristics of the solution

The OMC critical level is endogenous and results from equation (6) in conjunction with the applied boundary conditions defined in the previous section. The numerical simulation obtained from the present model produced critical value results in Table 3.
Table 3: Numerical solution for a two-factor function

<table>
<thead>
<tr>
<th>Mod.</th>
<th>C*</th>
<th>S*</th>
<th>E[T*]</th>
<th>V(C*)</th>
<th>V(CN)</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>2,736</td>
<td>2,924</td>
<td>6700</td>
<td>23,960</td>
<td>22,835</td>
</tr>
<tr>
<td>1</td>
<td>2,264</td>
<td>3,534</td>
<td>13,202</td>
<td>23,032</td>
<td>15,507</td>
</tr>
<tr>
<td>2</td>
<td>1,137</td>
<td>5,999</td>
<td>1,085</td>
<td>82,184</td>
<td>78,325</td>
</tr>
</tbody>
</table>

From Table 3, a substantial critical level modification is possible. This could be due to the introduction of decreasing dynamics for salvage value $S$ that could motivate an anticipation of asset replacement. A more detailed observation highlights an even larger variation in the replacement period, which results from the application of the critical level to a first passage time distribution. These results seem to confirm the intuition that the introduction of a two-factor function would induce strong variations in the cost replacement critical level, confirming some weaknesses in the previous model. These indications lead us to conduct a comparative analysis based on behavioral standards and also to conduct an analysis of the impact of variations of each parameter in the determination of the optimal replacement policy.

5. Sensitivity analysis

This section examines the impact of changes in parameter values on the replacement model by analyzing replacement boundary values and the optimal replacement periods for different states of nature. In this way, one can defines a set of panels to isolate the effect of varying each parameter and verify the critical level sensitivity associated with parameter value variations.

The analysis begins with observation of the impact of varying parameters constituting the salvage value $S$, described in equation (2). Table 4 shows the critical level and critical period updates resulting from the variation of drift rate $\alpha_S$.

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$E[T\*]$: Conditional expected first passage time
Table 4: Effect of increasing the cost growth rate

<table>
<thead>
<tr>
<th>αs</th>
<th>C*</th>
<th>S*</th>
<th>E[T*]</th>
<th>V(C*)</th>
<th>V(CN)</th>
</tr>
</thead>
<tbody>
<tr>
<td>-0.09</td>
<td>1.079</td>
<td>6.501</td>
<td>0.940</td>
<td>90.290</td>
<td>83.254</td>
</tr>
<tr>
<td>-0.06</td>
<td>1.137</td>
<td>5.999</td>
<td>1.085</td>
<td>82.184</td>
<td>78.325</td>
</tr>
<tr>
<td>-0.03</td>
<td>1.157</td>
<td>5.218</td>
<td>1.328</td>
<td>83.189</td>
<td>78.325</td>
</tr>
</tbody>
</table>

Elevating $\alpha_s$ results in two positive effects resulting from changing these parameter: 1) an increase in the critical OMC, and 2) reduction in the exercise period. The intuitive explanation for this effect resides in the more distant intersection point associated from a flatter slope. The effect of changing $\sigma_s$ (shown in Table 5 at 0.05 intervals) will depend on its relative position to $\sigma_c$. If $\sigma_c > \sigma_s$, the critical level should go down and if $\sigma_c \leq \sigma_s$ the critical level should go up.

Table 5: Effect of changing the standard deviation of salvage value

<table>
<thead>
<tr>
<th>$\sigma_s$</th>
<th>C*</th>
<th>S*</th>
<th>E[T*]</th>
<th>V(C*)</th>
<th>V(CN)</th>
</tr>
</thead>
<tbody>
<tr>
<td>0.05</td>
<td>1.125</td>
<td>6.568</td>
<td>0.940</td>
<td>81.599</td>
<td>78.325</td>
</tr>
<tr>
<td>0.10</td>
<td>1.137</td>
<td>5.999</td>
<td>1.085</td>
<td>82.184</td>
<td>78.325</td>
</tr>
<tr>
<td>0.15</td>
<td>1.192</td>
<td>5.623</td>
<td>1.192</td>
<td>85.104</td>
<td>78.325</td>
</tr>
</tbody>
</table>

From Table 5, one can verify an ascent of $C^*$ coincident with $E[T^*]$. As expected, the introduction of $\sigma_s$ does not significantly modify the function of the replacement model but induces a lower replacement critical level. Table 5 also shows that the simple consideration of $\sigma_s$ results in a 10.7% decrease in a new critical $C^*$ compared to the adjusted numerical case. The reason for this behavior seems to be in the evidence that less volatile markets create fewer investment opportunities based on economic savings from asset replacement.

As Dobbs (2002) and Dixit (1989) suggest, volatility in variation intervenes with the value of the asset exchange option. In this case, the exchange option becomes influenced not only by $\sigma_c$ but also by $\sigma_s$, whose increase provokes a
delay in the moment that the asset exchange option is chosen. Uncertainty in $S$ produces a new optimal boundary where $\sigma_s$ and $\sigma_c$ work against each other. An increase in $\sigma_s$ can induce the decision to replace by increasing the possibility of a future price decline, while an increase in $\sigma_c$ induces a choice to keep the asset because future OMC are expected to descend. Thus, delay or advancement of the optimal replacement moment will depend on the combined effect of these two volatilities (Brach, 2002).

The next table shows the two-factor function panel with the effect from varying the acquisition price $P$. In the previous tests, the varying $P$ upwards led to an increase in $C^*$, establishing a higher level for exercising the replacement option. This panel establishes positive and negative variations about the acquisition price using a standard level of $P = 10$, which results in the following:

<table>
<thead>
<tr>
<th>$P$</th>
<th>$C^*$</th>
<th>$S^*$</th>
<th>$E[T^*]$</th>
<th>$V(C^*)$</th>
<th>$V(CN)$</th>
</tr>
</thead>
<tbody>
<tr>
<td>5</td>
<td>1.014</td>
<td>5.077</td>
<td>0.355</td>
<td>78.466</td>
<td>76.660</td>
</tr>
<tr>
<td>10</td>
<td>1.137</td>
<td>5.999</td>
<td>1.085</td>
<td>82.184</td>
<td>78.325</td>
</tr>
<tr>
<td>15</td>
<td>1.328</td>
<td>5.166</td>
<td>3.578</td>
<td>93.908</td>
<td>82.487</td>
</tr>
</tbody>
</table>

Table 6 shows the effect of varying the acquisition price in terms of the critical replacement level and an increase in the discount OMC from growth in the acquisition price $P$. This critical level behavior results from the decline in the attractiveness of the alternative asset resulting from an increase in the cost of the new asset.

In the Adkins (2005) replacement model, where the value of critical revenue is the basis for model functionality, incremental increases in the investment cost has the effect of making the asset less attractive for the purposes of exchange. Consequently, because the critical revenue value is a decreasing function of investment cost, the decision to exercise asset replacement will be delayed for
lower levels of the exchange option. This analysis seems to contradict Keles and Hartman (2004), who relate the impact of variation in acquisition price to the critical decision of asset replacement. A possible explanation for the conclusions of Keles and Hartman (2004) is the budgetary restriction in their replacement model. Another parameter that influences the alternative cost $\Omega(C,S)$ is the tax credit $\varphi$, which, when increased, produces a reduction of $C^*$ as a result of the reduction of $P(1-\varphi)$ and the increased attractiveness of a new and improved asset cost.

Table 7: Effect of changing the tax credit rate

<table>
<thead>
<tr>
<th>$\varphi$</th>
<th>$C^*$</th>
<th>$S^*$</th>
<th>$E[T^*]$</th>
<th>$V(C^*)$</th>
<th>$V(CN)$</th>
</tr>
</thead>
<tbody>
<tr>
<td>0.00</td>
<td>1.137</td>
<td>5.999</td>
<td>1.085</td>
<td>82.184</td>
<td>78.325</td>
</tr>
<tr>
<td>0.05</td>
<td>1.112</td>
<td>6.302</td>
<td>0.791</td>
<td>80.852</td>
<td>77.908</td>
</tr>
<tr>
<td>0.10</td>
<td>1.089</td>
<td>6.402</td>
<td>0.548</td>
<td>79.695</td>
<td>77.492</td>
</tr>
</tbody>
</table>

Table 7 suggests that an increase in tax credits act as an incentive for asset exchange, which further suggests two other effects. The first effect is the reduction of the net acquisition price. The second effect is the corresponding decrease in the asset salvage value (from the change in the depreciation base). In functional terms, the increase in $\varphi$ corresponds to negative variation in the acquisition price $P$, which is a similar effect to the one previously discussed in the analysis of the acquisition price.

The tax credit rate $\varphi$, the tax rate $\tau$, and the depreciation rate $\delta^u$ constitute the tax vector. While variation in $\varphi$ effects the level of the acquisition price and the depreciation base, the change in $\tau$ is reflected not only in the tax savings value given by $C$ but also in taxation resulting from $\tau\left(S^* - \bar{\delta}(C^*)\right)$.

The growth of tax rate $\tau$ suggests an increase in the critical level for asset exchange, and consequently, an increase in the critical period. This results from
the fact that incremental increases in the tax rate also increase the taxes charged to capital gains received from reduction of the net salvage value. In this situation, the new asset becomes less attractive, and maintenance of the current asset is favored by the $C(1 - \tau)$ reduction and by the increased contribution of depreciation cost $C^d$ to the reduction in total costs.

Table 8: Effect of changing the tax rate

<table>
<thead>
<tr>
<th>$\tau$</th>
<th>$C^*$</th>
<th>$S^*$</th>
<th>$E[T^*]$</th>
<th>$V(C^*)$</th>
<th>$V(CN)$</th>
</tr>
</thead>
<tbody>
<tr>
<td>0.10</td>
<td>1.030</td>
<td>6.454</td>
<td>0.078</td>
<td>94.807</td>
<td>92.775</td>
</tr>
<tr>
<td>0.30</td>
<td>1.137</td>
<td>5.999</td>
<td>1.085</td>
<td>82.184</td>
<td>78.325</td>
</tr>
<tr>
<td>0.50</td>
<td>1.386</td>
<td>5.998</td>
<td>4.333</td>
<td>70.033</td>
<td>63.874</td>
</tr>
</tbody>
</table>

Table 8 shows an increase in $C^*$ increase resulting from tax rate $\tau$ growth. This scenario is an outcome of lower cost flows and lower current values and results from the OMC and net revenue increase.

In the two-factor model, the behavior of $C^*$ with changes in the depreciation rate depends on two effects. The effect of tax savings, defining the depreciation rate as:

$$C^d = P\delta^* (1 - \varphi) \left( \frac{C}{C_N} \right)^{\frac{\delta^*}{Z}}, \quad (16)$$

and the effect of converting this cost into a perpetuity through the opportunity cost:

$$r^d = r - \alpha r C^d \left( \frac{-\delta^*}{Z} \right) - \frac{1}{2} \left( \frac{-\delta^*}{Z} - 1 \right) \left( \frac{-\delta^*}{Z} \right)^2 \alpha^2. \quad (17)$$

Table 9 does not indicate any consistent effect of increasing the depreciation rate $\delta^*$. 
Table 9: Effect of depreciation rate variation

<table>
<thead>
<tr>
<th>δa</th>
<th>C*</th>
<th>S*</th>
<th>E[T*]</th>
<th>V(C*)</th>
<th>V(CN)</th>
</tr>
</thead>
<tbody>
<tr>
<td>0.25</td>
<td>1.011</td>
<td>6.175</td>
<td>0.011</td>
<td>50.734</td>
<td>48.949</td>
</tr>
<tr>
<td>0.50</td>
<td>1.137</td>
<td>5.999</td>
<td>1.085</td>
<td>82.184</td>
<td>78.325</td>
</tr>
<tr>
<td>0.75</td>
<td>1.078</td>
<td>6.225</td>
<td>0.434</td>
<td>76.531</td>
<td>73.014</td>
</tr>
</tbody>
</table>

As Table 9 shows, when the depreciation rate increases, the critical level oscillates around a reference value. Thus, while increases in the depreciation rate up until 0.5 provokes critical level growth, increases in the depreciation rate above 0.5 causes a reduction in the critical level. In the two-factor model, there are various effects. OMC moves away from its initial value, tax savings are reduced and it modifies the opportunity cost used to discount the net tax depreciation cost.

When $\delta^* < 0.50$ there is an incentive to delay replacement because tax savings prevail due to reduction in the net replacement cost and the potential increase in capital gains. When $\delta^* \geq 0.50$, the increase in the depreciation rate contributes to the erosion of the asset’s taxable base, which motivates replacement. These considerations of critical level behavior as a function of the depreciation rate can be compared to Dixit and Pindyck (1994). According to these authors, inclusion of depreciation diminishes the investment opportunity of the project. The analogy to the replacement problem is the reduction in the incentive to replace the asset.

### 6. Conclusion

This article presented a new methodology for approaching the optimal asset replacement problem in terms of assets with a fixed tax regimen applied to one-cycle cases. It demonstrates how it is possible to evaluate OMC using a two-model factor. This model incorporates the flexibility of choosing the appropriate salvage value to make an optimal replacement decision. Thus, one analyzes the
replacement decision in a one-cycle environment where salvage value $S$ is decreasing and follows a GBM.

Thus, a new formula for OMC evaluation has been developed and one do
toidentify some outcomes from numerical simulations applied to the numerical case. Besides, with this different dynamics of salvage value $S$, one can collect evidence concerning anticipation of the asset replacement decision. This evidence confirms the significant influence of $S$ in the evaluation of OMC. The next step is extending the analysis carried out in this work to a multi-cycle environment.

**Appendix A.**

This section uses the Method of Characteristics to find a new system of
coordinates and reduce the differential equation to its canonical form. This reduction allows the application of the Method of Separation of Variables
(Weinberger, 1995). This application will result in a closed solution on which
boundary conditions are applied. Following Polyanin (2001), one begins with a general form of a second order partial differential equation:

$$ a\text{Exc}_{xx} + 2b\text{Exc}_{xy} + c\text{Exc}_{yy} + d\text{Exc}_x + e\text{Exc}_y + f\text{Exc} = g, \quad (18) $$

where $a,b,c,d,e,f,g$ are coefficients of the equation classified as parabolic in the cases where $b^2 - ac = 0$. Thus, it is possible to reduce equation (5) to its canonical form through the introduction of a new system of coordinates $(\theta, \eta)$:

$$ \text{Exc}_{\theta \eta} = \phi(\theta, \eta, \text{Exc}, \text{Exc}_\theta, \text{Exc}_\eta), \quad (19) $$

Using equation , we obtain the values for the coefficients of expression (5)
from which one obtains the following determinant:

\[ b^2 - ac = \frac{1}{4} \sigma_c^2 \sigma_s^2 C^2 S^2 \left( \rho_{cs}^2 - 1 \right). \]

Admitting that equation (18) is classified as parabolic, we need to change system coordinates, \((C, S) \rightarrow (\theta, \eta)\), it will be necessary to solve the following equation:

\[ \eta_c + \frac{\sigma_s}{\sigma_C} S \eta_s = 0, \]

where \( \eta_c = \frac{\partial \eta}{\partial C} \) e \( \eta_s = \frac{\partial \eta}{\partial S} \). The solution is:

\[ \frac{dS}{dC} = \frac{b}{a} = \frac{\sigma_s}{\sigma_C} \frac{S}{C}, \]

rearranging, one obtains:

\[ \frac{dS}{S} = \frac{\sigma_s}{\sigma_C} \frac{dC}{C}, \]

\[ \ln(S) = \frac{\sigma_s}{\sigma_C} \ln(C) + S_0, \]
from which results:

\[ \eta(C,S) = S_0 = \frac{S}{C^{\sigma_c}}. \]  

(21)

For \( \theta \), one chooses a function that intercepts the lines of constants, such as:

\[ \theta(C,S) = C. \]  

(22)

Differentiating the expressions (21) and (22):

\[ \eta_c(C,S) = -\frac{\sigma_s S}{\sigma_{c+1}} C^{\sigma_c}, \]

\[ \eta_s(C,S) = C^{\sigma_c}, \]

\[ \theta_c(C,S) = 1, \]

\[ \theta_s(C,S) = 0, \]

for \( \theta_c = \frac{\partial \theta}{\partial C} \) and \( \theta_s = \frac{\partial \theta}{\partial S} \). Assuming \( Exc(C,S) = v(\theta, \eta) \), one calculates:

\[ Exc_c = v_{\theta} - \frac{\sigma_s S}{\sigma_{c+1}} v_{\eta}, \]

\[ \sigma_c C^{\sigma_c}. \]
\[
\text{Exc}_S = C \frac{\sigma_s}{\sigma_c} v_{\eta},
\]

\[
\text{Exc}_{CC} = v_{\theta\theta} - \frac{2\sigma_s S}{\sigma_c C^{\sigma_c}} v_{\theta\eta} + \frac{\sigma_s^2 S^2}{2\sigma_c C^{\sigma_c}} v_{\eta\eta},
\]

\[
\text{Exc}_{SS} = \frac{1}{2\sigma_c} v_{\eta\eta},
\]

\[
\text{Exc}_{CS} = \frac{1}{\sigma_c} v_{\theta\eta} - \frac{\sigma_s S}{2\sigma_c C} v_{\eta\eta},
\]

Just before making the substitution in equation (5) we simplify the following expression:

\[
\frac{1}{2} \text{Exc}_{CC} \sigma_c^2 C^2 + \text{Exc}_{CS} \sigma_c \sigma_s CS + \frac{1}{2} \text{Exc}_{SS} \sigma_s^2 S^2 = \frac{1}{2} \left( \text{Exc}_c \sigma_c C + \text{Exc}_s \sigma_s S \right)^2. \tag{23}
\]

Substituting the new coordinate \( \xi \) and \( \eta \) in the last equation:

\[
\frac{1}{2} \sigma_c^2 \theta^2 v_{\theta\theta} = r_f v - \left( \alpha_s - \frac{\alpha_c \sigma_s}{\sigma_c} \right) \eta v_{\eta} - \alpha_c \theta v_\theta. \tag{24}
\]

To find a general solution, Abell and Braselton (1997) suggest the transformation \( q = \theta \) and \( r = \eta \), producing the function \( v(\theta, \eta) = v(q, r) \). The solution will result from the product of two functions, each one depending only on one independent variable. This process is typically called the Method of
Separation of Variables (Weinberger, 1995) and serves to convert a partial
differential equation into an ordinary differential equation. Thus, considering:

\[ Q' = \frac{dQ}{dq} \quad e' = \frac{dR}{dr}, \]

and

\[ v(q, r) = Q(q)R(r). \]

Differentiating \( v(.) \), one obtains:

\[ v_\theta = v_q = Q'R, \]
\[ v_\eta = v_r = QR', \]
\[ v_{\theta\theta} = v_{qq} = Q''R. \]

Applying these expressions to (24), one transformation produces:

\[ q^2 Q'' R \Pi'' + qQ' R \Pi' + rQR \Pi' - r_r QR = 0. \quad (25) \]

with

\[ \Pi'' = \frac{1}{2} \sigma_c^2, \]
\[ \Pi' = \alpha_c, \]
\[ \Pi_r = \alpha_s - \frac{\alpha_c \sigma_s}{\sigma_c}, \]
where \( r_f \) corresponds to the risk-free rate of interest. Splitting equation (25) into two separate equations, one a function of \( R \) and another a function of \( Q \).

\[
-\Pi^q r_f R' \frac{R}{R} = q^2 Q^* \Pi^{\xi^2} + q Q' \Pi^{\xi} - r_f Q = -k_a^2,
\]

where \( k_a \) is a constant. Thus, the previous expression allows us to obtain the following differential equations:

\[
k_a^2 R - r_f R' \Pi^q = 0,
\]  
(26)

and

\[
q^2 Q^* \Pi^{\xi^2} + q Q' \Pi^{\xi} - Q\left(r_f - k_a^2\right) = 0
\]

(27)

To find the expression for \( R \), one manipulates (26):

\[
\frac{dR}{R} = \frac{k_a^2}{\Pi^q} \frac{dr}{r'},
\]

\[
ln(R) = \frac{k_a^2}{\Pi^q} ln(r) + k_i,
\]

\[
R(r) = k_i \left(r\right)^{\frac{k_a^2}{\Pi^q}}
\]
where \( k \) is a constant. Proceeding in similar way for \( Q \), one verifies the presence of a Cauchi-Euler equation for which the following general solution exists:

\[
Q(q) = k_i q^{\alpha_i} + k_2 q^{\alpha_2},
\]

(28)

where

\[
\sigma_{1,2} = \frac{\sqrt{k^2 - r_j} \left[ \pm \frac{1}{2} \sqrt{16 - 8\alpha_c^2 + 8(\alpha_c^2)^2 + 2\sigma_C^2 - 2\sqrt{2}\sqrt{(k^2 - r_j)\alpha_c\sigma_C^2}} \right]}{\sqrt{2}\sigma_C}.
\]

(29)

Consequently, the expression \( v(q, r) = Q(q)R(r) \) takes the following form:

\[
v(q, r) = k_i k_j q^{\alpha_i} r^{\alpha_j} + k_2 k_j q^{\alpha_2} r^{\alpha_2},
\]

\[
v(q, r) = \left( k_i k_j q^{\alpha_i} r^{\alpha_j} + k_2 k_j q^{\alpha_2} r^{\alpha_2} \right) k_i r^{\alpha_i},
\]

\[
v(q, r) = k_i k_j q^{\alpha_i} r^{\alpha_j} + k_2 k_j q^{\alpha_2} r^{\alpha_2},
\]

\[
v(q, r) = k_i^2 q^{\alpha_i} r^{\alpha_i} + k_2^2 q^{\alpha_2} r^{\alpha_2}.
\]

(30)

Replacing \( q \) and \( r \) by the corresponding terms in \( C \) and \( S \), one achieves the general solution (6).
References


